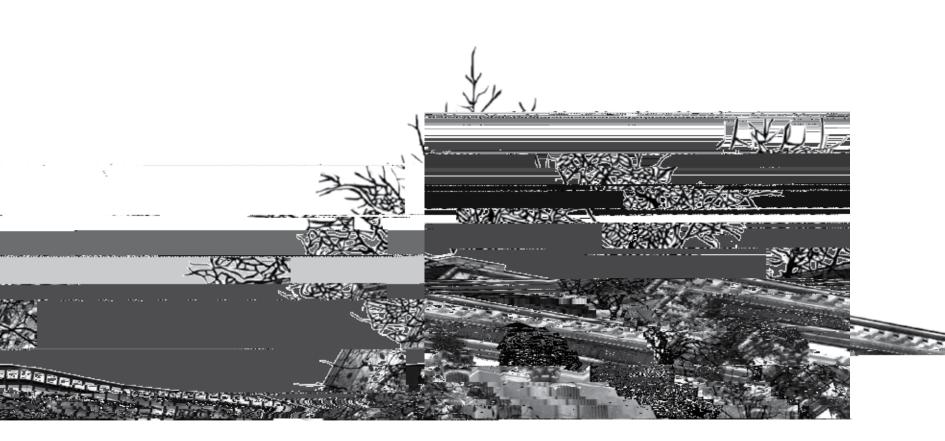
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## 1.0 Introduction



h7-1 h 19th 2.3 Chamberlain and the City Fathers \_ <del>7≠</del>, 1<del>7≠</del> 1 1 h '. 11 , 522,204¹ 1901. *7*. 1 1 7± , 11 ,h 7± th7+7+ 7+1 t |t|7+ 7√: 1 L + 1 h + 1 \_ ıı.Z≠ 7-7-7-1 | h7+ + h7+ 77+ լ h<u>7</u>-μ \_ 1 *7≠7≠* ₁*7≠*.

 $h_{1}$  h T + hı \_ ı \_ \_ h<u>7</u>∳₊h 1, 1, M 1, h7+7+ 7+ 7+7+ <u>t | 7</u> ± h7 ± 7 ± | \_ h<sub>1</sub> 7± 7±4, 1, 1, 1, 1, 1, 1, 1, 1, 1. , h<u>7•</u>M \_, , h <u>,7•</u>₁ 13 th7+7+1 h 7+1 7+7+17+ \_ \_ 1 th t th7+7+ 7+ 7+ 1 *7*≠ *7*≠ *7*≠.

| th7+ t7+h th7+19th 7+t ııh '<u>ıı</u> *7∉ 7∉ 7∉* ş 1 T+ 17+ 1 1  $h\overline{Z}_{+}$ ,  $h\overline{Z}_{+}$ ,  $h\overline{Z}_{+}$ ,  $h\overline{Z}_{+}$ ,  $h\overline{Z}_{+}$ . <u>7</u>∳h h <u>7</u>∳₁ . M 1 1 h 1 1 73.

M <u>Z+ Z+ Z+ IIh'.</u>  $MZ \neq Z \neq 1$  1 76. h <u>7+</u> 1'. <sub>1</sub>h <u>7++</u> 7+ 1 \_ <u>7+</u> h7+ 11 1,7+ 11 \_\_ 7+17+ 1 7+1 h7+7+ th t 7 t th7 t th 7 th.

h<u>7</u>.⊬ 17+ 7+7+ **1**+ | | | | | | | | | | | ₁h<u>7•1</u> 75₁ 1 7+ 7+1 7+ 1 h<u>7+</u> 7+ \_ 7+ \_ <u>7+, 7+</u> h <u>7+ | ', ,7+ 7+ \_ 7+</u> , <u>7</u> h, ,, \_ , 1 7± 7±1. \_1 1 1 7±  $7 \stackrel{\leftarrow}{=} 1 \stackrel{h}{=} 1 \stackrel{\downarrow}{=} 1 \stackrel{\downarrow}{=} 1 \stackrel{\downarrow}{=} 1 \stackrel{\downarrow}{=} 1 \stackrel{\downarrow}{=} 1 \stackrel{\uparrow}{=} 1 \stackrel{\downarrow}{=} 1 \stackrel{$ 

, h<u>7≠1 7</u>≠1 1 h , <u>7</u>≠ 1, .,, 1 9 1 1 h '\_ 🗀 💤 💤 h 7 + 7 + 111 + 117 + 111 + 117 + 111 + 117 + 111 + 117 +, <u>7+7+1</u>11, , 1,7+; , , <u>7+</u>7+,  $1 h_{i}$ , h  $T \leftarrow T \leftarrow i$ ,  $\bot$ t th7+ 1 7+ 7+

hT 
eq h T 
eq T 
eq x 
e

## 2.4 Into the 20th Century (1901– 1970)

ııh '.h⊒ <u>7</u>₽ ı "h<sub>l</sub> 7+ 1 7± h7+ 7+ 1 1.1 | | 1951 | h | ∟ *T*≠  $\underline{J}_{+}$   $\underline{J}_{+}$   $\underline{J}_{+}$   $\underline{J}_{+}$   $\underline{J}_{+}$   $\underline{J}_{+}$   $\underline{J}_{+}$ 1 2 1 1 h \_ 7± h hi \_ + I \_ H I +<sup>h</sup>7≠ 20<sub>1</sub>h 7, 1₁ t tl <del>7≠</del> <del>7≠</del>h → 7-7-L 7 + 1 7₹ + <u>7</u> + 1

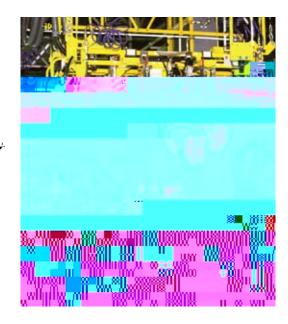
1 1 h 7+h 7+ 1 7+ 1 1 \_ 1 | \_ 7+1 T+ 7+ 7+7+7+ 7+ <u>7</u>-⁄ , h7-⁄ <u> 1</u>h \_l ↓ l l h 1 <u>7</u>≠ 7-4-1 \_ t 1<del>7≠</del>\_ . . . լի<u>7-</u>⊬ լլ .l', 11, 7**₽**₁ 7₹,  $t^{h}Z_{+}$  | h  $Z_{-}$  |  $Z_{-}$ 7• I - 1 լ h<u>7-⊬ 7-</u>⊬լ \_ *7*≠ 1 7/7/2 7+ 7+7+ 111 7+1 լ, <u>7</u>. հ,7... <u>Z</u>. , , , M , 1 7± 7. . <del>Z≠</del> 11 1 1 1 1 1 h ( ) .h <u>Z</u>≢ ). + + h<del>7 + 7 + / 77/2</del> + 400,000 7+ 7+ 7+7+7+ 7+1 

## 3.0 The Birmingham Economy Since 1970

#### 3.1 Manufacturing Decline

t 7+ th7+1 | h 7+ =11  $\frac{7+1}{2}$   $\frac{7+1}{2}$ 17+ <u>7+</u> 7+ 7+ \_ 7+11 7+7+ \_ + 1 . +h7<del>-1</del>970. <sub>ILI</sub> h 1.7<u>.</u>4. . , h լի<u>7</u>-⊬ լ. ' <u>7</u>-⊬ <u>7</u>-/-<u>.7</u>.4 th.7.4 7**-**7-<u>7</u>., 2006 th7-7- 7-7-*7*≠*7*≠₁h 56,000 ıı h Z<u>≠</u> 11 0% ı 1960. Z**≠** Y

h7 + 1979, 192 7 + 7 + 1, 14 + 1 h7 + 7 + 1  $h_1 h_1 h_2 + 1$  + 7 + 1 + 17 + 7 + 1 + 1



20%. \$1 \$h\text{T\$\psi^2 Z \psi^2 \quad \text{J}\psi^2 \quad \text{J}\ps

#### 3.2 The City's Response

<sup>,</sup> h<u>7+</u>, , 7+ . 1 <u>7</u>₽. ₊h<u>7₽7</u>₽ *7*≠ 1 Z∮ Z≠ ∟ *7*≠: ι 7.⊬ <u>Z</u> <u>h</u> h h i i h hh h h hi T = T + T + T + T + T| 1| 774 \_ h | | h ' 74 74 74 74 .th<u>7.</u>€ 7.⊬ \_ <u>7+</u> , h7+ 7<u>√</u>1 7+ 1 7h 7+ <u>t i Z⊭</u>th<u>Z</u>⊭ **1**7≠ 7₹ 40% 1 1 7 7 1 \_ 1 1 <u>7</u> 1 1 1 h 7+ 7+ 250,000 7+ 7€ 1 h7 + 7 + 17 + 1 h7 + 7 + 1 7• <u>7∳₁ ₁7∳</u> h<sub>i h<u>7∳</u>₁</sub> <u>7+7+</u> 1 th<u>7+</u> 1 .

<sup>2 &</sup>amp; 6 ONS

<sup>&</sup>lt;sup>3</sup>1914-1918

<sup>1914-1918</sup> 

<sup>&</sup>lt;sup>5</sup>Working Birmingham – Past Present & Future, BEIC

Chart 3.1: Indices of employment in the UK and Birmingham



Source: BEIC, Employment Census, AES & ABI

h<del>7.</del> 1 th t th<u>7.</u> 1 7+ 1h7+ *7≠ 7≠* |  $1 \frac{7}{4}$ , 4.3,  $1 \frac{7}{4} \frac{7}{4} \frac{7}{4} \frac{7}{4} \frac{1}{4}$ \_ h7+ 7+, 1 | 1 11 11 | 11 h <u>₊Z</u>+. \_ 7+1 7+ 7+ \_ \_ 7+1 \_ \_ 7+1 \_ \_ h7+ 7+ 7+ 1h 1 17+ 7++ <u>7</u>≠ 7≠ 1<del>7√</del>1 7√11 11 ı h , 3.2. . | Z = 1 . . .

-64.3
7 9
- 1 <mark>.</mark>
1
-71.5
-4.2
0
<i>!</i> '

1 1 7 2 7 7 7 7 1 1 \_| V<sub>|</sub> \_ | & 7±|  $T \leftarrow T \leftarrow T$ ı Z≠ıı . ∟ Z≠1997 ∟ Z≠ Z≠ 7+ 7+1 7+1 7+ h<u>7</u>.⊬ ₁h <u>7</u>.⊬ <u>7</u> + 1, h 1 1 h .

h 13.21 1 17+1h7+7+ ti 7+ 1 77+ 1 1 1 7+ | \_ t | . th7≠ t  $\underline{T}_{\underline{y}}$ ,  $\underline{T}_{\underline{y}}$ ,  $\underline{T}_{\underline{y}}$ ,  $\underline{T}_{\underline{y}}$ ,  $\underline{T}_{\underline{y}}$ ,  $\underline{T}_{\underline{y}}$ ,  $\underline{T}_{\underline{y}}$ 7+ 7+ 7<del>-7+</del> <u>Z</u>≠1 1 1 h 25 *T*≠

<u>7</u>≠ <u>7</u>≠h7≠ <sub>It</sub> \_ 1 7474 74 7+ + +7+ + 7+7+ +h7+ 7+ 1 7+ H ı *7*≠ լւ , լի<u>7-վ7-</u>/h լ *7*⊭ լբլ*7*⊭ <sub>↓</sub>h<u>7</u>₊h<sub>I</sub> h <u>₁7</u>₊⁄h . <u>7</u>, \_ , 1, 1, 1, 1, 1, 1 V <u>7.4 7.47</u>.↓ ͺh<u>7ᢞ 7ᢞ</u>₁ <u> <u>7</u>⊬h</u>  $T_{+}$ :  $h_{T_{+}}$ ,  $T_{+}$ 1 1 7# 7#h 1 1 h 7≠. 7±.  $7 + 7 + 1 \qquad 7 + 1$ -h 174 11 747474 , -74₁<del>7-</del>1 , <u>1,7</u>€h <u>7∳</u>1 <u>₁7</u>∳h <u>7</u>.

### 3.3 A Strong, Services Based Economy

1 7+7+ 7+1 7+ 7+1 7+ 1 17+ th<u>7+</u> <u>7+7+</u> Ι ıh7•7• 1990 . 7 + h 7 + L 7 + 1993, L 7 + 7 + L\_ <u>7+ 7+ 7+ 7+</u> <u>7</u> h <u>7</u> € 774 741 h 74 11 1 <u>7</u>≠ \_ \* | J · · ·  $T \neq 111 T \neq 111$ <u>7</u>≠1 | | h h \_ *7*≠ *7*≠ 55,000. 7•200 , th7• 7 + 7 + 17 + 11 + 111 .4%, 7+ 1th 17+ 7+ 7+

## Chart 3.3: Sectoral composition of employment in Birmingham 1971 & 2006

h<u>7</u>. h \_ h \_ <u>7</u>. h ı 7-7-7- 7-1 7. \_ ; | ; 7± 7± 7±. 7**1** h<sub>1 +</sub> 1 − + 1 − 7± 1 · 1 1 1  $L = \frac{T_{e^{+}}}{2}$  J = 1 ,  $I = \frac{T_{e^{+}}}{2}$   $I = \frac{T_{e^{+}}}{2}$   $I = \frac{T_{e^{+}}}{2}$   $I = \frac{T_{e^{+}}}{2}$   $I = \frac{T_{e^{+}}}{2}$ 17 + 1 7 + 1 1<u>7</u>,  $thZ_{\bullet}$   $Z_{\bullet}$   $thZ_{\bullet}M$ Z≠\_ 1 ₁ 1 <del>7 1</del> 2005 h 7 + 1 7 + th h ti t7+ 1 1t7+, 7+7+ ιh<u>7</u>.⊬  $T + \frac{1}{2} +$ 

135			
130			
125			
120			
115			
110			
105			

 $hT_{\psi}^{-} Z_{\psi}^{-} Z_{\psi}^{-} \qquad Z_{\psi}^{-} \qquad _{1}hT_{\psi}^{-} \qquad _{1}h \qquad _{1}L_{\psi}^{-} \qquad _{1}L_$ 

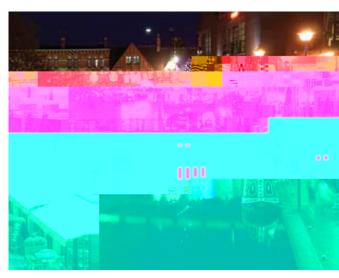
19 , h7+ , , h \_ 7+ 7+ 7+ h, , 7+h7+ 12+ \_ | 1 , 7+ 7+ 12+ \_ | 1 , 7+ 12+ \_ | 1 , 7+ 12+ \_ | 1 , 7+ 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12+ \_ | 1 , 12

h7+ 1 17+1 7+ 7+7+ 7+  $\frac{1}{1}h \frac{7}{2} + \frac{7}{2} \frac{1}{1} + \frac{1}{1} \frac{1}{1} \frac{1}{1} \frac{1}{1} \frac{1}{1} + \frac{1}{1} \frac{1}{1}$  $1 \perp 1 + \frac{7}{2} \cdot h + \frac{1}{2} \cdot h \cdot \frac{1}{2} \cdot \frac{7}{2} \cdot 1 \cdot \frac{7}{2} \cdot \frac{1}{2} \cdot \frac{7}{2} \cdot \frac{1}{2} \cdot \frac{7}{2} \cdot \frac{1}{2} \cdot \frac{7}{2} \cdot \frac{1}{2} \cdot \frac{1}$ <u>7-/₁ 7-/</u> ), h  $1 \cdot 1^h \cdot 1^{-h} \cdot 1^h \cdot 1^h \cdot 1^{-h} \cdot 1^h \cdot 1^{-h} \cdot 1^h \cdot 1^h$ 1 + 17 = 7 = 17大 741 74 1 7大 1 1 7大 11 7+7+7+ 1 h7+ 7+7+ 7+7+ 7+17+ 17+1 7+ 7+7+1 1 7+ 1111, 1 11 1 7±1 7±1 1\_ 7+17+7+ 7+1 th.

T 
otag = |T 
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#### 4.4 The 1990s





Brindleyplace

ı <u>L 7≠ 7≠ t</u>h7≠7≠ ı \_ <u>7</u>≠ 1 h7+ 1 25% 1 h7+ 1 7 + 11 - 17 + 36.5 | 1 | 11 | 11\_\_ ,h<u>7,⊬7,⊬</u>1 | th7+ 7+ th7+ | th tth tth <u>7∳₁ \_ h <sub>|</sub> 7∳₁</u>h ₃h<u>7∳</u>₃ ӈլ  $Z_{\overline{x}'}$  |  $Z_{\overline{x}'}$  | 11 7+ 7+ 1117+

<u>7∳ 7∳7∳ 7∳₁ 1 1h7∳ 7∳₁7∳</u> | <u>| 7+</u> | 1 | 1 | <u>7+</u> | 1 | 1 | 1 1,74- 74 117474 7474 741 1 7 1 1 1 h 7 1 1 7 1 7 1 7 1 1 լի<u>7•</u>7-⊬ լ.

, ,h<del>7+</del> , , <del>7+</del> <u>,</u><del>7+</del>1, <del>7+</del> 1 2004 <u>L</u> 7+17+ 7+ 550 ,  $I_{\tau_1}$   $I_{\tau_1}$   $I_{\tau_2}$   $I_{\tau_3}$   $I_{\tau_4}$ 4,000 **1**°± , **7**± \_ 7€ . h<del>7+ 7+7+ 7+</del>1 h<del>7+</del>1 <u>7+ l(h7+ \_ 7+7+ ' , h7+ 7+ 1</u> 

h h 1 1 h 7 1 9 9 0 1 1 1 h 7 1 1 741 - 1 741 7474 \_ 74 7+ 7+7+7+ 1 \_ h7+7+, 7+ ₁h7≠ 7≠ 1 \_ 7≠₁  $I_{\pi^{\prime}}$   $I_{\pi^{\prime}}$  ,  $I_{\pi^{\prime}}$  $t^{h}\underline{7} = t$ , t = 11 1 7± 1 1 1 7±7± 7≠  $\underline{\phantom{a}}$   $\underline{\phantom{a}}$ 11 \_ <del>7+</del> <del>7+</del>  $h_1 h Z \leftarrow Z \leftarrow Z \leftarrow 1 + 1 .$ 

th h Z+ th hthZ+ it \_ | th7+7+ h7+ 7+ 1+ 1- 7+ ֈ <u>7+</u> hլ | լլի լի<u>7+</u> <u>7+</u> լ7+ \_ | | | | | | | | | | |

## 5.0 Future Economic **Prospects**

 $h_{1} \quad \underline{\mathcal{I}}_{+1} \qquad \underline{\mathcal{I}}_{+} \quad \underline{\mathcal{I}}_{+} \quad \underline{\mathcal{I}}_{+} \quad \underline{\mathcal{I}}_{+} \qquad \underline{\mathcal{I$ 1 1 7÷ 7÷1 1h7÷ 7÷1 200 1 2026.

### 5.1 Output Performance and Prospects

I thz MI Mith Z+ \_  $\mathfrak{t}\mathfrak{t}()$  1 |  $\mathfrak{t}^{h}\underline{T}\mathfrak{t}_{h}$ ı <del>7≠ 7≠</del> th th<del>7≠7≠</del>1 ' <u>7</u>≠ <u>7</u>≠₁, ₁h <u>7</u>≠₁<u>7</u>≠₁h լի<u>Շ</u>Ժ լ, ' *Շ*Ժ լլ *Շ*Ժ հ *ՇԺ* և լ . . 1 | h ' 1 | 7 + 7 + 1 | 14%  $h_1 h_2 + h_3 + h_4 +$ 1 | h ' 1 1 7+ 1+3% h h h 7+ th th7+7+1 7+ 7+

h<u>Z</u>+<sub>1</sub>, '\_ <u>Z</u>+<sub>1</sub> 17 | 1 1 7<u>+</u> 7+7+ 7+1 7+ 1h7+ 

ııh 'ı 2026; <del>7¢, <u>7</u>≠,7≠</del>  $\frac{7}{4}$  9.36 | | h| h $\frac{7}{4}$  h | 200 \_( h , 5.1). M , l l h ' , h 1 7 7 7 7 7 7 7 7 1 h h h h 7 2 7 2 1 7 2  $T_{+}$ ,  $T_{+}$ ,  $T_{+}$ ,  $T_{+}$ ,  $T_{+}$ ,  $T_{+}$  $h \xrightarrow{T_{+}} 1 \cdot \xrightarrow{T_{+}} \xrightarrow{T_{+}} 1 \stackrel{\bot}{\longrightarrow} 1$ 5-105 | 1 7+ 77+ 200 2026 90% | h ', , , 7+ , 7+ 7+ 7+ 7+ 7+ 1 \_\_\_\_ 1 3% | | h ' + + + + 6% *T*≠ *T*≠₁ 2026.

t 7+ 7+ 5-400 | h h h 7+th | 200  $h_{7 + 7 + 1}$  h h  $h_1 h_{7 + 1}$  h 7 + 7 + 7 + 1 $\frac{7+7+}{2}$  \_ 1111 1  $\frac{7+}{2}$  1  $\frac{7+}{2}$ ı ı & <del>7≠</del>ı .

\_ 7+, 7+ \_ 7+h, h7+ 7+ 7+ \_ tl , | | th<u>7± \_\_\_\_ 7± th7±</u> <u>7+7+</u> | | 1 | 1 | 7+1 | 7+1.

## 5.2 Employment Performance and Prospects

7±h 11 7± 7± 1/1  $I_{1}h_{1}L_{1} = 7.162,000$ ııh '. \_ı& ı<u>7</u># 

ͺͺh<u>7-</u>μ΄, <u>7-μ′, 1 | h '.</u> 

	Output (GVA)	Employment
Sector	Change 2008–2026	

### 6.2 The City Region

<u>7+7+1 7+1 7+7+</u> h <u>7+</u>  $= \mu_1 \overline{Z_{+}} h$   $h_1 h_1 h_2 \overline{Z_{+}} h_3 \overline{Z_{+}} h_4$ ₁h<u>7</u>₽  $1 \quad 7 \neq 1 \quad 17 \neq h_1 \quad 17 \neq \dots \quad 17 \neq$ ..\_hıhı\_ <u>Z</u>≠, ı/` լլի <u>7∉7∉ 7</u>⊭ հ լ \_ լի լ<u>, 7</u> ı ₊h<u>7</u>≠ ı ı h , <u>7</u>≠₁ 7 + 7 + 1 - 1 + 7 + 1 + 17 + 1 $1 \quad \underline{7} + \underline{7$  $\underline{A} = h$ h . i .

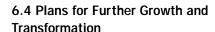
 $hZ_{+}$   $Z_{+}$   $Z_{$ 

### 6.3 Local Partnership Working



illi illi

h th the the 7+ 111 1 7+ 7+ h7+7+ 7+ 7+7+1 i ii li h ' -17+ 7+7+ 7+1. 2006, 1h7+ h 7+ 11 1 1 h ' 1 7+ 7+1h7+7+120 7+1 11h ի է <u>ֈ</u>7ቃ. h<u>7ቃ7</u>ቃ ֈ, լh<u>7</u>ቃ ы <u>7</u>-и \_ в \_ 7+ h7+7+ 7+ 7+ 11 17+7+ V



 $hZ_{+}$  |  $\mu$  |

## 6.5 Climate Change and Sustainability

## 7.0 Conclusion

19 0. | | h h . Z+ . + 1Z+ ., II <u>⊫u *T+ T+* h</u>i \_ h<sub>l</sub>7<del>/</del>7/ 7/ / / / / 17+17+1 7+ 1 7+ 1h, 7+ 7+ 0% 1h7+ \_ <u>Z</u>-, , <u>Z-</u>, h  $T \leftarrow T \leftarrow 1 \quad \downarrow \quad T \leftarrow 1 \quad \uparrow \quad T \leftarrow 1 \quad \downarrow 1$ 

7 + 7 + 1 + 1 - 1ı k 41 7+ 7+ 1h7+ h7+7+ L 7+  $T \neq V \mid V \mid V \mid T \neq V$  $\underline{\phantom{a}}$   $\underline{\phantom{a}}$ 7+ h h 7+ 7+7+ 1 7+ 1 th7+ 7+19th 7+1 t th7+ 7+  $- \mu \qquad \mu T = \mu \qquad h =$ *Z≠Z*<sup>+</sup>/<sub>1</sub> , , , hZ+/ | *Z*+/ | | h √Z•/↑ ↑ 2.

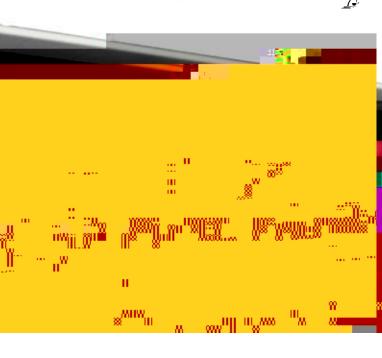
 $1 + \frac{7 + 7}{2} + \frac{7 + 7}{2$ 

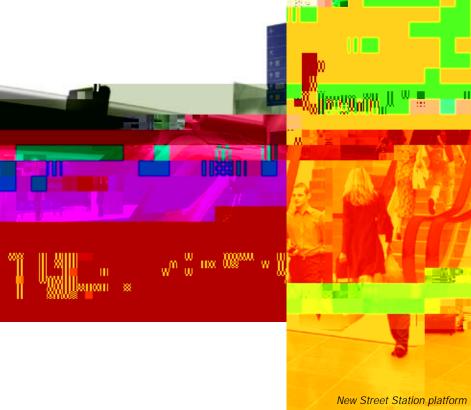
ͺh<u>Τψ</u>ͺͺͺh ͺ ͺ <u>Τψ</u>ͺh<u>Τψ</u> <u>Τψ</u> <u>Τψ</u> , h<u>Τψ</u> , μh<u>Τψ</u> , χψ <u>7+7+1</u> +h7+ \_ + 1 ₁h7•19 0

\_ 774 hh h h 1 t ııh '<u>Z</u>≠ \_ ı,\_, Z≰h,  $I = \frac{7 + h^2 +$ 

 $hT + \mu = 1$   $TT + \mu$ th 7 + 7 + 7 + th \_ 7 +  $\underline{I} = \underline{I} + \underline{I} +$  $\mathsf{M} \qquad \mathsf{_{1}}\mathsf{h} \mathcal{I} + \mathcal{$ 1 1 74 74 h h h7474 th7+ 7+7+7+ 7+1 1 7+ <u>7</u> \_ \_ \_ \_ \_ \_ \_ \_ \_ \_ \_ \_ \_ \_ \_ .

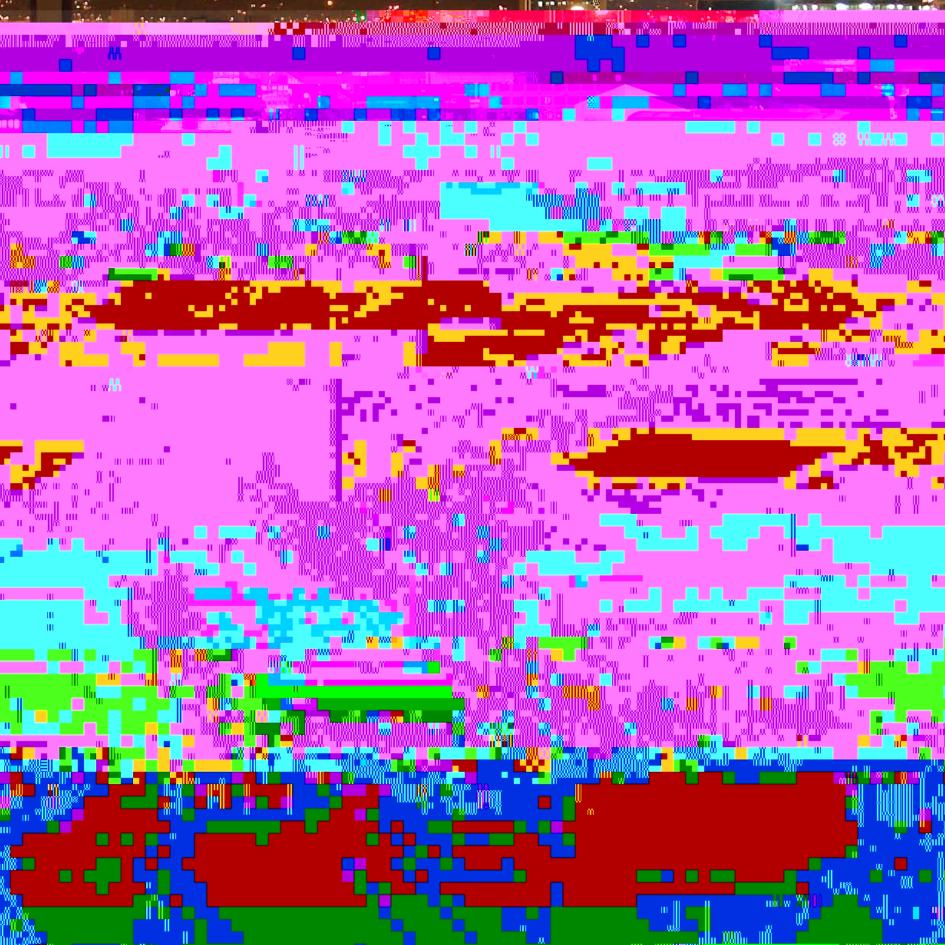
, , , h , *7-7--*; , h, ,,  $h_{\downarrow\downarrow} \underline{\phantom{a}} \underline{\phantom{a$  $1 \frac{7+1}{2} 1 \frac{7+1}{2} \frac{7+1}{2}$ 7+7+ h 7+7+ 7+1, 17+ 1, h 1 h7+ 11 \_ 17+ \_ 111 7+ 7+ <u>. 7</u>. h \_ <u>17</u>.





## Appendix 1: Glossary/ Explanation of Terms

## **Business Link**



## **Appendix 1: Timeline of Birmingham's Transformation**

